

Regional Update of Health and Wellbeing Improvement Activity

Purpose

For discussion

Summary

This report provides a concise update of activity across the regions to support Health and Wellbeing Boards (HWBs) and the health and wellbeing system. It has been produced with input from the Care and Health Improvement Advisors in liaison with the Principal Advisers and HWB Ambassadors. It identifies common themes across the regions listed below:

- There is considerable churn in the system among Chairs and Vice –Chairs
- The support for HWB Chairs is our USP and does not exist anywhere else
- Growing engagement of CCG Vice Chairs
- There are widespread changes in local authority senior officers
- There is more to do to ensure NHS colleagues are aware of how councils go about their business and different governance structures.
- There is no blueprint for regional networking but what is valued are opportunities for sharing learning
- We need to make much more of what we have already learnt and promote more visibly good examples of HWBs driving integration and achieving the future vision set out in “Getting Better Together: a call to action for HWBs”
- Diminishing interest in peer challenge but clear interest in more bespoke support.
- Challenged health economies/economies at risk
- How do HWBs engage in the devolution agenda and process?
- Importance of aligning support offers for the system to access

Recommendation

For discussion

Action

Discussion points are noted and considered in developing the support offer.

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Regional Update of Health and Wellbeing Improvement Activity

Background

1. This report aims to provide the Board with a concise update of activity across the regions to support Health and Wellbeing Boards (HWBs) and the health and wellbeing system. This support activity is part of the Department of Health funded Care and Health Improvement Programme (CHIP). Regional take up of the support offer is promoted and signposted by the Care and Health Improvement Advisers (CHIAs) working with the LGA Principal Advisers. This report also:
 - 1.1 Sets out an overview of activity
 - 1.2 Identifies common themes across the regions
 - 1.3 Provides an opportunity for the HWB Ambassadors to reflect on their experiences

Summary of regional activity

2. Below is a regional breakdown of HWB and health and wellbeing system activity linked to CHIP.

i) East Midlands

There are ten HWBs in the region (Milton Keynes is included in this region for purposes of health and care support), including five counties, three cities and two unitaries. There are three Integrated Care Pioneers and seven NHS Vanguard in the region.

a) HWB regional leadership arrangements

Cllr Sue Wooley (Lincolnshire) acts as the regional HWB lead and is proactively exploring how to make regional network arrangements meetings more effective with support from the CHIA. She is arranging a conversation with each HWB chair in the region to get a good understanding of what would be helpful. East Midlands Councils co-ordinates networks for Members. Cllr Colin Noble, the CWB Ambassador for the region has actively engaged with the regional chair. The EM ADASS branch has commissioned a part-time HWB officer lead, who has co-ordinated a HWB officer leads meeting and shared learning and items that can be considered at HWBs across the region.

b) Take-up of the support offer

Engagement with the sector led improvement programme is good in this region. Three areas have had a Health and Wellbeing peer challenge, including two of the large and complex county and multiple CCGs areas. Three HWB Chairs and one CCG vice – chair have attended/are booked on HWB Chairs Leadership Essentials. There are discussions with three areas on bespoke support needs.

ii) East of England

There are 11 HWBs in the region, including five counties and six unitary areas. There are two Integrated Care Pioneers and two NHS Vanguard in the region. One area is part of the NHS Success Regime (is a challenged health economy).

a) HWB regional leadership arrangements

East of England LGA provides the sector led improvement support infrastructure for the region and there is an ongoing discussion about establishing a regional HWB Chairs network.

b) Take-up of the support offer

Take up of the sector led improvement programme is developing strongly in this region and engagement with the new CHIA is supporting this. Two areas have had a Health and Wellbeing peer challenge and one complex county and multiple CCGs area is booked to have one this year. Three new HWB Chairs attended the Induction session and one HWB Chair has attended Leadership Essentials. In two areas where there has been a change in political control and a new HWB Chair mentoring is being considered. Southend is piloting and assisting us to develop a new peer challenge offer focussed on health in every policy and health inequalities. The regional Association of Directors of Public Health (ADPH) network has established an approach to sector led improvement supported by a co-ordinator.

iii) London

There are 33 HWBs in London one for each Borough and the City of London. There are four integrated care Pioneer sites including two cross boundary arrangements in NW and NE London and four NHS Vanguard.

a) HWB regional leadership arrangements

The HWB Chairs are supported by London Councils and have a well-established sector led improvement programme for London including events, research and support to individual HWBs. The London HWBs Chairs Network is chaired by Cllr Teresa O'Neill, Bexley and there is an impetus to strengthen the network. Cllr Jonathan McShane, the CWB Ambassador for London presented at the New Chairs Induction Session in September and on the Leadership Essentials Programme.

b) Take-up of the support offer

Links with London Councils and the programme are established take-up by Chairs and CCG Vice –Chairs in the wider programme is increasing e.g. good attendance at the Chairs Summit in March. Three areas have had a Health and Wellbeing peer challenge and a further three areas have bespoke support in place and seven are receiving facilitation and support co-ordinated regionally. Nine HWB Chairs and one CCG Vice-Chair have attended/are attending Leadership Essentials.

iv) North East

There are 12 HWBs in the region; although all are unitary areas two are large geographically with multiple CCGs. There is one Integrated Care Pioneer and seven NHS Vanguards in the region.

a) HWB regional leadership arrangements

The regional HWB Chairs network is supported by the Association of North East Councils (ANEC) who also hosts regional events. Cllr Iain Malcolm, S. Tyneside is the CWB Ambassador for this region.

b) Take-up of the support offer

This region is very well engaged with the support offer through national programme officers the Principal Adviser and the CHIA. Three areas have had a Health and Wellbeing peer challenge with a one further booked for this year and another in consideration. Five HWB Chairs and two Vice-Chairs have attended/are attending Leadership Essentials. One HWB is having a session delivered by the CHIA and the Principal Adviser to support them in taking forward their plans.

v) North West

There are 23 HWBs in the region, including two large county areas with multiple CCGs, two major cities and the rest of the areas being co-terminous unitary authorities. The Greater Manchester devolution deal including health and care is inevitably dominating the agenda. There are nine Integrated Care Pioneers including a pan-Cheshire arrangement, four NHS Vanguards and one NHS Success regime area.

a) HWB regional leadership arrangements

There was previously a joint HWB Chairs and CCG Chairs regional network supported by North West Employers. This has ceased in favour of themed regional events as there is some overlap with the Adult Social Care Portfolio-Holders Network. The national programme has made links to North West Employers. Cllr Linda Thomas, Bolton is the HWB Ambassador for the region and chaired the March national Chairs Summit and the launch of the 'Call to Action for HWBs' at LGA Annual Conference.

b) Take-up of the support offer

There is an interest in peer challenge but could improve take-up of other parts of the programme. There have been six Health and Wellbeing peer challenges and two adult social care related peer challenges in the region, with interest from a further area this year for Health and Wellbeing. One area is receiving bespoke support and another interested. Three HWB Chairs have attended the Leadership Essentials.

vi) South East

There are 18 HWBs in the region (Milton Keynes is considered part of the East Midlands region for the purposes of health and wellbeing support), including seven large two tier county areas with multiple CCGs, the most complex in the country being Kent. There is one Integrated Care Pioneer and three NHS Vanguards in the region.

a) HWB regional leadership arrangements

Following the re-establishment of a HWB co-ordinators network which is well attended from across the region, there has been renewed interest in the potential for a Network of HWB Chairs (including virtual contact) and an event is being planned for the Autumn. There is a Health & Wellbeing Programme Co-ordinator funded from the previous year's programme who works with the CHIA and LGA Principal Advisers to support this agenda.

b) Take-up of the support offer

To date there has been one HWB peer challenge in the region: plans are underway for a sub-regional challenge in another area this year and a further area is interested in one for early 2016/17. Three Chairs/ Portfolio Holders are booked on Leadership Essentials for 2015/16 and eight areas were represented on the programme in 2014/15, including two CCG Vice Chairs. One new Chair attended the Induction session. Bespoke support was provided in three areas in 2014/15 and is being provided in three to date in 2015/16, with discussions ongoing in another three. There is significant interest in 'Working in a Political Environment' training which is being delivered by the regional programme for health colleagues: this has been delivered in one area to date, is planned in another six, plus a session for PHE colleagues.

vii) South West

There are 15 HWBs in the region, including the only combined HWB in the country Bournemouth & Poole. The region includes four two tier areas with multiple CCGs and the Isles of Scilly with their own HWB. There are six Integrated Care Pioneers, three NHS Vanguards and one NHS Success Regime area in the region. Cornwall has secured a devolution deal that includes the integration of health and care.

a) HWB regional leadership arrangements

There is a HWB Chairs Network chaired by Cllr. Heather Goddard, S. Gloucestershire. Cllr Sandra Samuels, Wolverhampton is the CWB Ambassador for this region and has attended a network meeting.

b) Take-up of the support offer

There is good engagement with the programme from this region particularly through the HWB Chairs and the CCG Vice-Chairs. Four areas have had a Health and Wellbeing peer challenge and a further two areas have bespoke support in place. Seven HWB Chairs and seven Vice-Chairs including six from CCGs have attended/are attending Leadership

Essentials. We are developing a package of support for Cornwall to help them deliver the Cornwall Health and Care deal.

viii) West Midlands

There are 14 HWBs in the region, including the city of Birmingham and four county areas with complexity and multiple CCGs. There are two Integrated care Pioneers and three NHS Vanguard areas in the region. There is a combined authority bid which does not include health and social care.

a) HWB regional leadership arrangements

The Chair of the regional Chairs Network has changed twice in the past two years and the network has not met consistently. This is a priority for Improvement and Efficiency West Midlands, working with the LGA's Principal Adviser. The CWB Ambassador Cllr Sandra Samuels from Wolverhampton is actively supporting the revamping of the network. Cllr Samuels also chaired the New Chairs Induction Session in July.

b) Take-up of the support offer

This region has engaged well with the support offer. Five peer challenges have taken place and the PA team, regional Chair and the CWB ambassador continue to promote the programme through the new LGA Principal Adviser. A new CHIA was appointed in early September. Five areas have had some bespoke support and three HWB Chairs have attended the Leadership Essentials programme.

ix) Yorkshire & Humber

There are 15 HWBs in the region, all unitary councils with the exception of the county of North Yorkshire and three major city areas. There are six Integrated Care Pioneers and five NHS Vanguards in the region.

a) HWB regional leadership arrangements

The HWB Chairs network has met previously and the regional Chair is Cllr Jonathan Owen from East Riding. However the sub-regional groupings and demise of the regional infrastructure support militate against an effective regionally based Chairs network.

b) Take-up of the support offer

The region has engaged well with the support offer. Six areas have had a Health and Wellbeing peer challenge. Six HWB Chairs and one CCG Vice-Chairs have attended/are attending Leadership Essentials and one new HWB Chair attended the Induction session. Three HWBs have had bespoke support.

Overarching themes

3. From discussions with CHIAs on the regional updates and in producing this composite report the following overarching themes have been identified:
 - 3.1 There is considerable churn in the system with new Chairs and Vice -Chairs, which means that we need to continually promote and signpost HWBs and the system to what is on offer to support them in new roles.
 - 3.2 The **USP** of the Health and Wellbeing System Improvement programme (part of CHIP) is the support it gives to **HWB Chairs**, which does not exist anywhere else.
 - 3.3 Linked to the above is the growing **engagement of CCG** Vice Chairs in the support programme which is something that we will build upon in our work with NHS Clinical Commissioners in taking forward “Getting Better Together: a call to action for HWBs”.
 - 3.4 There are **widespread changes in local authority senior officers** who have the experience and confidence in dealing with the NHS and need for support to be effective.
 - 3.5 There is more to do to ensure **NHS colleagues are aware of how councils go about their business** and different governance structures.
 - 3.6 There is no blueprint for regional networking but what is valued are **opportunities for sharing learning**. We need to make much more of what we have already learnt e.g. from peer challenges – are there regional issues to pick up together? We also need to promote more visibly and make more accessible good examples of HWBs driving integration and achieving the future vision set out in “Getting Better Together: a call to action for HWBs”.
 - 3.7 Diminishing interest in signing up for a peer challenge but clear interest in **more bespoke support**.
 - 3.8 Challenged health economies/**economies at risk**.
 - 3.9 How do HWBs engage in the **devolution** agenda and process?
 - 3.10 Importance of **aligning support** offers for the system to access.

Next Steps

4. Members are asked to use the overarching themes as a basis for discussion.

Financial Implications

5. None. CHIP is funded by Department of Health.